

## APPENDIX A: GLOSSARY OF ACRONYMS AND ABBREVIATIONS

Acronym	Definition
AFR	Agency Financial Report
ALP	Afghan Local Police
ANA	Afghan National Army
ANP	Afghan National Police
ANSF	Afghan National Security Forces
APB	Acquisition Program Baseline
APR	Annual Performance Report
ARMS	Armament Retooling and Manufacturing Support Initiative
ARRA	American Recovery and Reinvestment Act of 2009 (Recovery Act)
ASD	Assistant Secretary of Defense
BAM	Business Activity Monitoring
BCL	Business Capability Lifecycle
BMD	Ballistic Missile Defense
BPR	Business Process Reengineering
BRAC	Base Realignment and Closure
CFO	Chief Financial Officer
CIO	Chief Information Officer
CLS	Contractor Logistics Support
CMO	Chief Management Officer
COR	Contracting Officer Representative
DBS	Defense Business Systems
DCMO	Deputy Chief Management Officer
DFAS	Defense Finance and Accounting Service
DLA	Defense Logistics Agency
DMAG	Deputy Management Action Group
DoD	Department of Defense
DSB	Defense Science Board
DSCA	Defense Security Cooperation Agency
DTM	Directive-type Memorandum
EOP	Executive Office of the President
ERP	Enterprise Resource Planning
FAR	Federal Acquisition Regulations
FBWT	Fund Balance With Treasury
FCRA	Federal Credit Reform Act
FECA	Federal Employee Compensation Act
FFMIA	Federal Financial Management Improvement Act of 1996
FIAR	Financial Improvement and Audit Readiness
FIP	Financial Improvement Plan

<b>Acronym</b>	<b>Definition</b>
FM	Financial Management
FMF	Foreign Military Financing
FMFIA	Federal Managers' Financial Integrity Act of 1982
FMS	Foreign Military Sales
FY	Fiscal Year
GAO	Government Accountability Office
HIDS	Host-based Intrusion Detection System
HRF	Homeland Response Force
IG	Inspector General
IPERA	Improper Payments Elimination and Recovery Act
IPIA	Improper Payment Information Act of 2002
ISAF	International Security Assistance Force
ISR	Intelligence, Surveillance and Reconnaissance
IT	Information Technology
JTF-CAPMED	Joint Task Force - National Capital Region Medical
MAIS	Major Automated Information System
MDAP	Major Defense Acquisition Program
MDRFA	Military Debt Reduction Financing Account
MERHCF	Medicare-Eligible Retiree Health Care Fund
MFF	Multi-Functional Brigades
MHPI	Military Housing Privatization Initiative
MHS	Military Health System
MICP	Managers' Internal Control Program
MILSTRIP	Military Standard Requisitioning and Issues Procedures
MRF	Military Retirement Fund
NATO	North Atlantic Treaty Organization
NC3	Nuclear Command, Control and Communications
NDAA	National Defense Authorization Act
NGA	National Geospatial-Intelligence Agency
OCO	Overseas Contingency Operations
OIG	Office of the Inspector General
OM&S	Operating Materiel and Supplies
OMB	Office of Management and Budget
OND	Operation New Dawn
OSC-I	Office of Security Cooperation - Iraq
OSD	Office of the Secretary of Defense
OUSD	Office of the Under Secretary of Defense
OUSD(C)	Office of the Under Secretary of Defense (Comptroller)
PBL	Performance Based Logistics
PP&E	Property, Plant, and Equipment
PTS	Post Traumatic Stress

<b>Acronym</b>	<b>Definition</b>
QDR	Quadrennial Defense Review
R&D	Research and Development
SBR	Statement of Budgetary Resources
SCNP	Statements of Changes in Net Position
SFFAS	Statement of Federal Financial Accounting Standards
SIG	Senior Integration Group
SNC	Statement of Net Cost
START	Strategic Arms Reduction Treaty
TAS	Treasury Account Symbol
U.S.	United States
USACE	U.S. Army Corps of Engineers
USAFRICOM	United States African Command
USC	United States Code
USCENTCOM	United States Central Command
USD	Under Secretary of Defense
USD(AT&L)	Under Secretary of Defense for Acquisition, Technology and Logistics
USD(C)/CFO	Under Secretary of Defense (Comptroller)/Chief Financial Officer
USEUCOM	United States European Command
USGAAP	U.S. Generally Accepted Accounting Principles
USMC	United States Marine Corps
USNORTHCOM	United States Northern Command
USPACOM	United States Pacific Command
USSGL	U.S. Standard General Ledger
USSOCOM	United States Special Operations Command
USSOUTHCOM	United States Southern Command
USSTRATCOM	United States Strategic Command
USTRANSCOM	United States Transportation Command
VA	Department of Veterans Affairs
WCF	Working Capital Fund

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## APPENDIX B: USEFUL WEBSITES

Link	URL
American Recovery and Reinvestment Act	<a href="http://www.recovery.gov">http://www.recovery.gov</a>
Arms Export Control Act of 1976	<a href="http://www.gpo.gov/fdsys/pkg/USCODE-2010-title22/html/USCODE-2010-title22-chap39.htm">http://www.gpo.gov/fdsys/pkg/USCODE-2010-title22/html/USCODE-2010-title22-chap39.htm</a>
Base Realignment and Closure	<a href="http://www.defense.gov/brac">http://www.defense.gov/brac</a>
Chief Financial Officers Act of 1990	<a href="http://govinfo.library.unt.edu/npr/library/misc/cfo.html">http://govinfo.library.unt.edu/npr/library/misc/cfo.html</a>
Civilian Expeditionary Workforce Program	<a href="http://www.cpms.osd.mil/expeditionary">http://www.cpms.osd.mil/expeditionary</a>
Department of Defense	<a href="http://www.defense.gov/">http://www.defense.gov/</a>
Defense Federal Acquisition Regulation Supplement	<a href="http://www.acq.osd.mil/dpap/dars/dfarspgi/current/index.html">http://www.acq.osd.mil/dpap/dars/dfarspgi/current/index.html</a>
Defense Finance and Accounting Service	<a href="http://www.dfas.mil">http://www.dfas.mil</a>
DoD Financial Management Regulation	<a href="http://comptroller.defense.gov/fmr">http://comptroller.defense.gov/fmr</a>
DoD Modeling and Simulation	<a href="http://www.dtic.mil/whs/directives/corres/pdf/500061p.pdf">http://www.dtic.mil/whs/directives/corres/pdf/500061p.pdf</a>
DoD Strategic Management Plan	<a href="http://dcmo.defense.gov/publications/strategic-management-plan.html">http://dcmo.defense.gov/publications/strategic-management-plan.html</a>
Enterprise Transition Plan	<a href="http://dcmo.defense.gov/publications/enterprise-transition-plan.html">http://dcmo.defense.gov/publications/enterprise-transition-plan.html</a>
Federal Credit Reform Act	<a href="http://www.fms.treas.gov/ussgl/creditreform/fcratoc.html">http://www.fms.treas.gov/ussgl/creditreform/fcratoc.html</a>
Federal Employees' Compensation Act	<a href="http://www.dol.gov/compliance/laws/comp-feca.htm">http://www.dol.gov/compliance/laws/comp-feca.htm</a>
Federal Financial Management Improvement Act	<a href="http://www.dol.gov/ocfo/media/regs/FFMIA.pdf">http://www.dol.gov/ocfo/media/regs/FFMIA.pdf</a>
Federal Managers' Financial Integrity Act	<a href="http://whitehouse.gov/omb/financial_fmfi1982">http://whitehouse.gov/omb/financial_fmfi1982</a>
Financial Improvement and Audit Readiness Plan Status Report	<a href="http://comptroller.defense.gov/FIAR">http://comptroller.defense.gov/FIAR</a>
Foreign Assistance Act of 1961	<a href="http://www.gpo.gov/fdsys/pkg/USCODE-2010-title22/html/USCODE-2010-title22-chap32-subchapII.htm">http://www.gpo.gov/fdsys/pkg/USCODE-2010-title22/html/USCODE-2010-title22-chap32-subchapII.htm</a>
DoD Budget Request	<a href="http://comptroller.defense.gov/budget.html">http://comptroller.defense.gov/budget.html</a>
Government Management Reform Act of 1994	<a href="http://govinfo.library.unt.edu/npr/library/misc/s2170.html">http://govinfo.library.unt.edu/npr/library/misc/s2170.html</a>
GAO Report: High-Risk Series, An Update	<a href="http://www.gao.gov/new.items/d11278.pdf">http://www.gao.gov/new.items/d11278.pdf</a>
Joint Chiefs of Staff	<a href="http://www.jcs.mil">http://www.jcs.mil</a>
Managers' Internal Control Program	<a href="http://comptroller.defense.gov/micp.html">http://comptroller.defense.gov/micp.html</a>

Link	URL
National Defense Authorization Act for FY 1996	<a href="http://thomas.loc.gov/cgi-bin/bdquery/z?d104:SN01124:@@L&amp;summ2=m&amp;TOM:/bss/d104query.html%7C">http://thomas.loc.gov/cgi-bin/bdquery/z?d104:SN01124:@@L&amp;summ2=m&amp;TOM:/bss/d104query.html%7C</a>
National Guard	<a href="http://www.nationalguard.mil/">http://www.nationalguard.mil/</a>
National Military Strategy	<a href="http://www.jcs.mil//content/files/2011-02/020811084800_2011_NMS_-_08_FEB_2011.pdf">http://www.jcs.mil//content/files/2011-02/020811084800_2011_NMS - 08 FEB 2011.pdf</a>
National Security Act of 1947	<a href="http://research.archives.gov/description/299856">http://research.archives.gov/description/299856</a>
National Security Strategy	<a href="http://www.whitehouse.gov/sites/default/files/rss_viewer/national_security_strategy.pdf">http://www.whitehouse.gov/sites/default/files/rss_viewer/national_security_strategy.pdf</a>
New START Treaty	<a href="http://www.state.gov/t/avc/newstart/index.htm">http://www.state.gov/t/avc/newstart/index.htm</a>
Office of Management and Budget Circulars (OMB)	<a href="http://www.whitehouse.gov/omb/financial_offm_circulars">http://www.whitehouse.gov/omb/financial_offm_circulars</a>
Office of the Under Secretary of Defense (Comptroller)	<a href="http://comptroller.defense.gov/">http://comptroller.defense.gov/</a>
Quadrennial Defense Review	<a href="http://www.defense.gov/qdr">http://www.defense.gov/qdr</a>
Security Assistance Management Manual	<a href="http://www.dsca.osd.mil/samm/ESAMM/C00/0.02.htm">http://www.dsca.osd.mil/samm/ESAMM/C00/0.02.htm</a>
Sustaining U.S. Global Leadership: Priorities for 21 <sup>st</sup> Century Defense	<a href="http://www.defense.gov/news/Defense_Strategic_Guidance.pdf">http://www.defense.gov/news/Defense_Strategic_Guidance.pdf</a>
Statements of Federal Financial Accounting Standards and Interpretations	<a href="http://fasab.gov/accounting-standards/authoritative-source-of-gaap/">http://fasab.gov/accounting-standards/authoritative-source-of-gaap/</a>
Treasury Financial Manual	<a href="http://www.fms.treas.gov/tfm/index.html">http://www.fms.treas.gov/tfm/index.html</a>
U.S. Africa Command	<a href="http://www.africom.mil">http://www.africom.mil</a>
U.S. Air Force	<a href="http://www.af.mil">http://www.af.mil</a>
U.S. Army	<a href="http://www.army.mil">http://www.army.mil</a>
U.S. Central Command	<a href="http://www.centcom.mil">http://www.centcom.mil</a>
U.S. Code	<a href="http://uscode.house.gov/">http://uscode.house.gov/</a>
U.S. European Command	<a href="http://www.eucom.mil">http://www.eucom.mil</a>
U.S. Marine Corps	<a href="http://www.marines.mil">http://www.marines.mil</a>
U.S. Navy	<a href="http://www.navy.mil">http://www.navy.mil</a>
U.S. Northern Command	<a href="http://www.northcom.mil">http://www.northcom.mil</a>
U.S. Pacific Command	<a href="http://www.pacom.mil">http://www.pacom.mil</a>
U.S. Southern Command	<a href="http://www.southcom.mil">http://www.southcom.mil</a>
U.S. Special Operations Command	<a href="http://www.socom.mil">http://www.socom.mil</a>
U.S. Strategic Command	<a href="http://www.stratcom.mil">http://www.stratcom.mil</a>
U.S. Transportation Command	<a href="http://www.transcom.mil">http://www.transcom.mil</a>